

Regional perspective on transport -The Bothnian Corridor for proper transportation of goods

Lars-Erik Renström, Outokumpu Stainless Oyj

www.outokumpu.com

Agenda

- Presentation Outokumpu Stainless
- Current Transportation Flows
- Impact of The Bothnian corridor
- Threats
- Summery



Outokumpu – an international stainless steel company

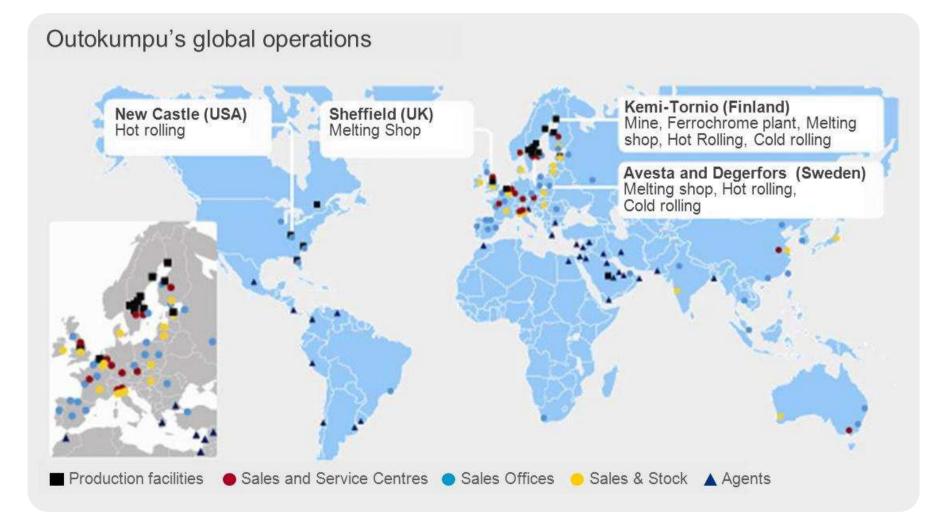


Cloud gate in Millennium Park Chicago, USA

- Outokumpu is a global leader in stainless steel with the vision to be the undisputed number one
- Outokumpu Group employs some 8000 people in more than 30 countries
- The Group's sales of EUR 4.23 billion in 2010
- Outokumpu has been listed on the NASDAQ OMX Helsinki since 1988



Geographical presence



KUMPU

Stainless steel is one of the key building blocks of a sustainable future

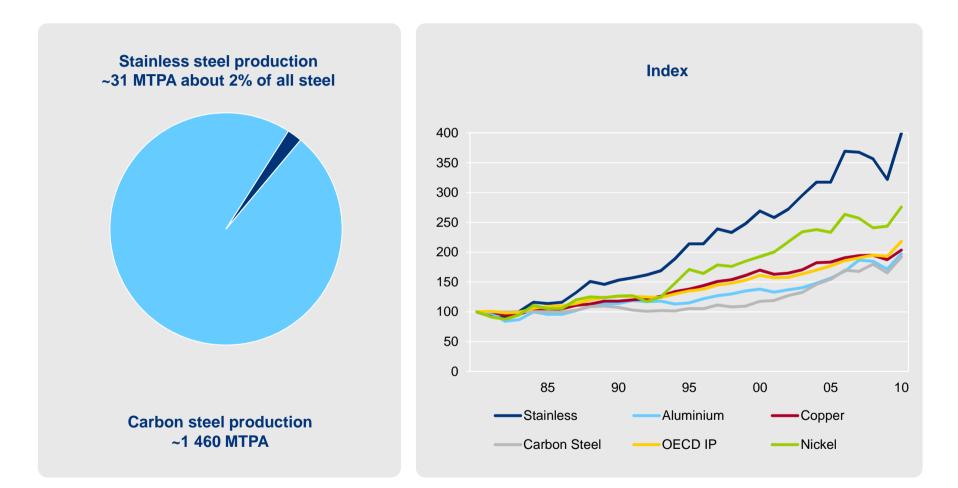


Marina Bay Bridge, Singapore

- Fully recyclable and the most recycled material in the world
- Corrosion-resistant
- High-strength
- Hygienic and aesthetic
- Maintenance free: low life-cycle costs

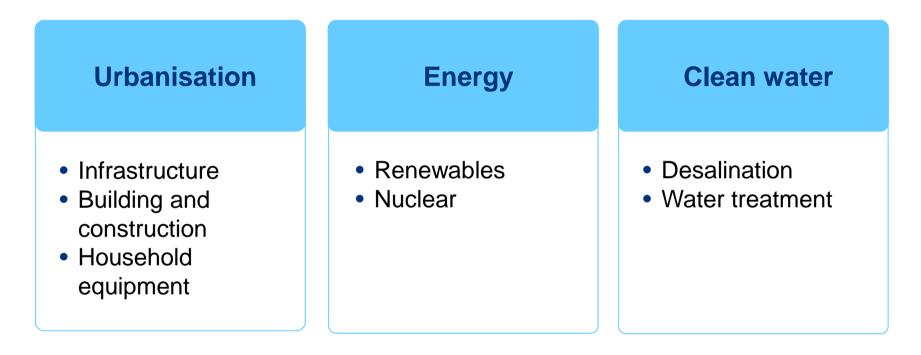


Not all steel is stainless – but it is the fastest growing of all metals





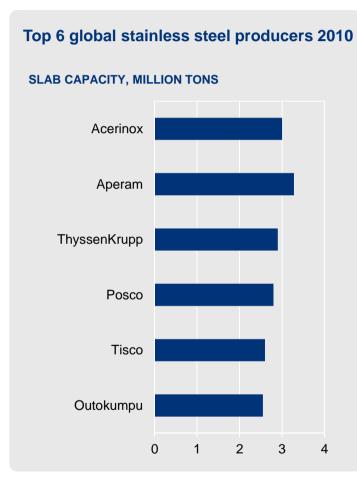
Drivers for stainless steel demand



Sustainability through the unique properties of stainless



Outokumpu is one of the leaders in stainless



- Outokumpu's main markets
 - Europe 75%
 - Asia 12%
 - North and South America 11%
- Outokumpu's market share is 18% in Europe and 5% globally
- Market leader in duplex grades with a global market share of 50%



Customers in a wide range of industries



Architectural, Building & Construction

- Structural
- Heating, Cooling, and Ventilation
- General AB&C



Catering and Appliances

- Commercial Catering
- Household Goods



Process and Resources

- Pulp & Paper
- Food & Drink
- Desalination
- General Industrial
- Mining
- Pumps, Perforators & Textile Applications



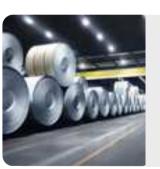
Chemical, Petrochemical & Energy

- Oil & Gas
- Chemical & Pharmaceutical
- Energy



Transport

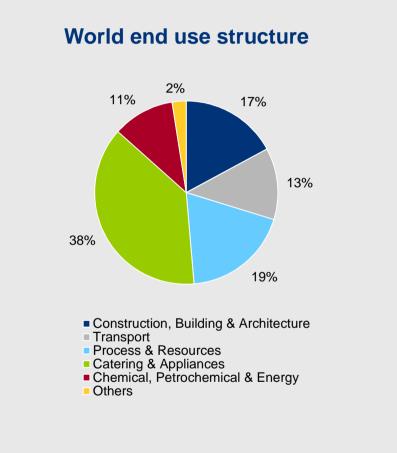
- Automotive
- Heavy Transport



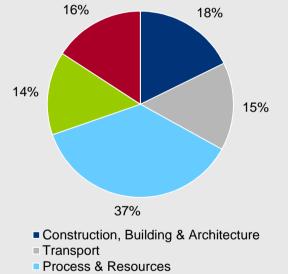
Distributors Processors



Stainless steel – end-use segments



Outokumpu end use sales volumes

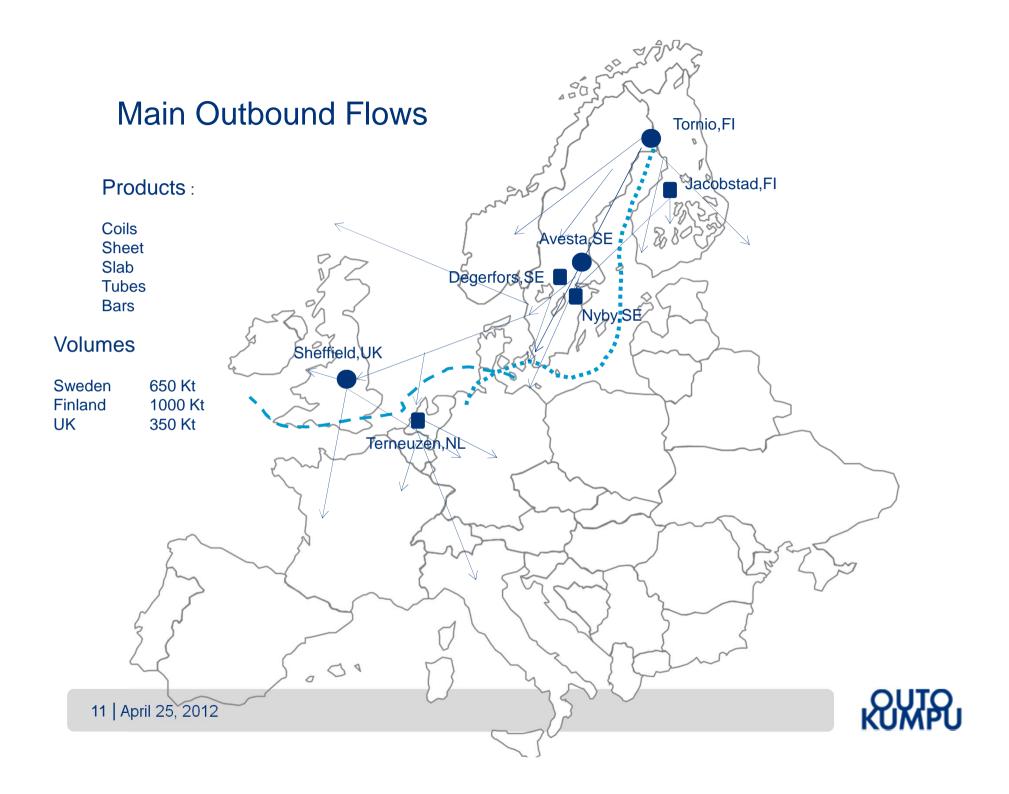


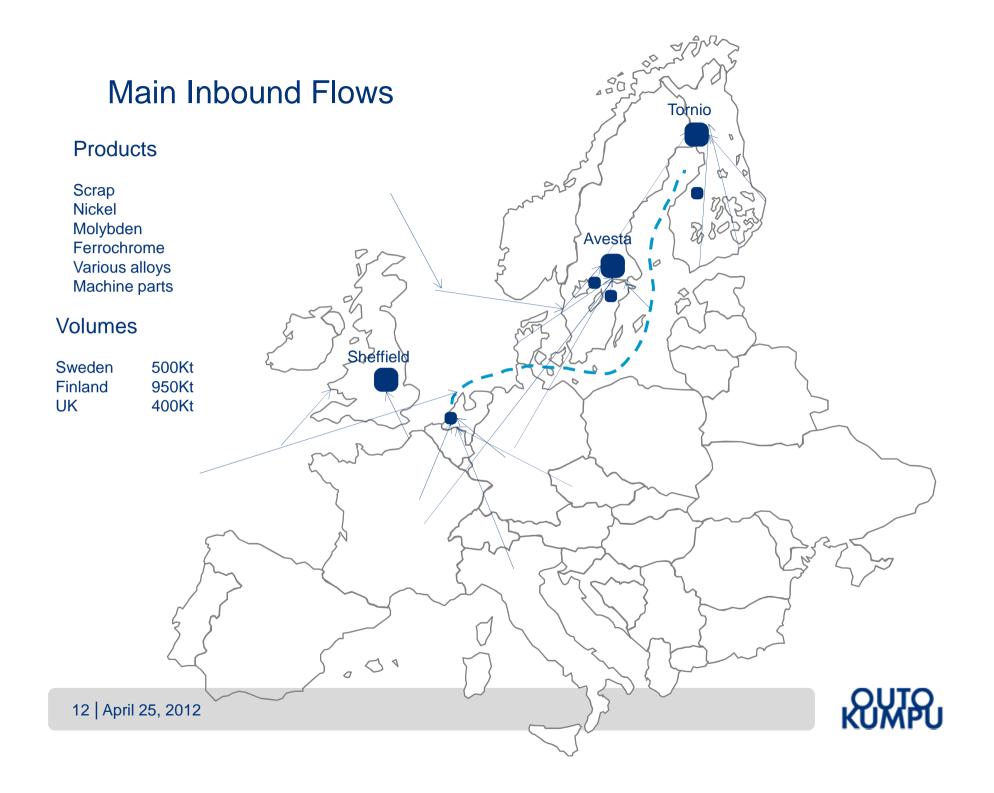
- Catering & Appliances
- Chemical, Petrochemical & Energy

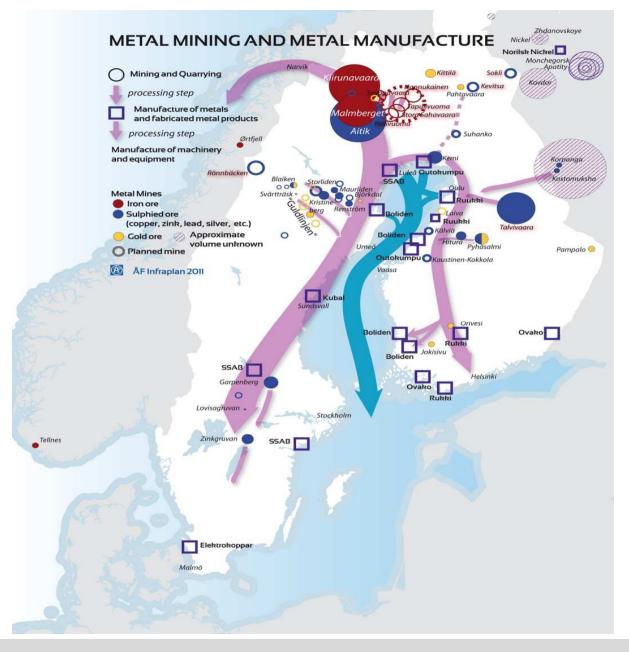
Source: SMR, consumption of all stainless finished products 2010

Source: Outokumpu end use sales volumes 2010











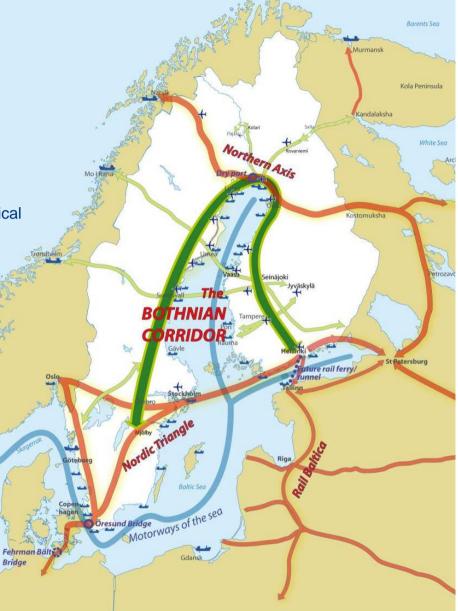
Transport Strategy

- Support Outokumpus Production and Commercial operations in offering World Class Transport Solutions both on Internal and External Transport Flows.
- Aiming to be the moste reliable and cost efficient supplier of Stainless steel products in Europé.
- To deliver our products as pro-environmental as possible.



The BOTHNIAN CORRIDOR

A perfect fit for Outokumpu Stainless needs for a upgraded infrastructure giving us possibilities to compete on the Europeean market dispite our geographical disadvantage.



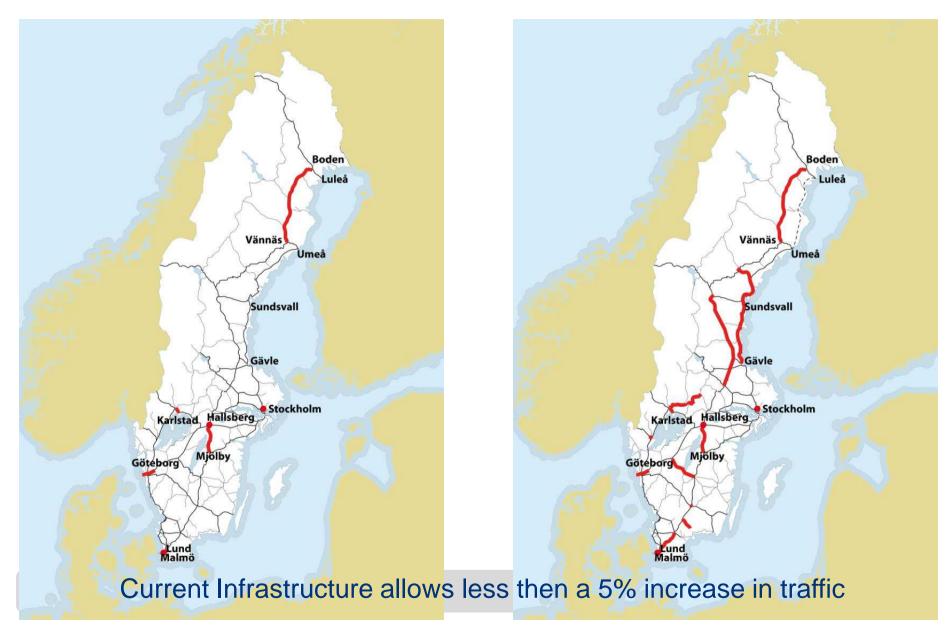


Future Needs for Rail Infrastructure

- Increase axelpressure to 30 tons/axel
- Allow heavier trains 3000 tons --- \rightarrow
- Allow faster trains + 100 Km/h
- Bottlenecks has to be removed
- Service levels in Terminals must increase
- Enough capacity for us to work towards long term solutions on Rail.
- EU Harmonised infrastructure (IT-Systems, Power feeding etc)



Green Cargo Capacity Analysis



Future Threats

- SECA sulphur directive will influence towards a modal back-shift from Sea to Rail & Road.
- Putting even more pressure on an already heavily burdend and weak infrastructure in the North.
- Our own investigations shows cost increases in the range of 40% for future Sea Transports.
- No further infrastructural investments securing the long term capacity in the North.
- Cost & Capacity issues will weaken our competitveness due to our Geographical location only !



Summery

- Infrastructure has a big impact on our business
- Improved infrastructure will help us to be more competitive in Europé and improve our growth.
- The need for an improved infrastructure in the north is huge.(Mining, Forestry and Steel).
- The importance in Europé of the Northern areas will grow.
- Further connect the North to Europé through infrastructural investments.





Thank You ! Outokumpu - Activating Your Ideas

www.outokumpu.com